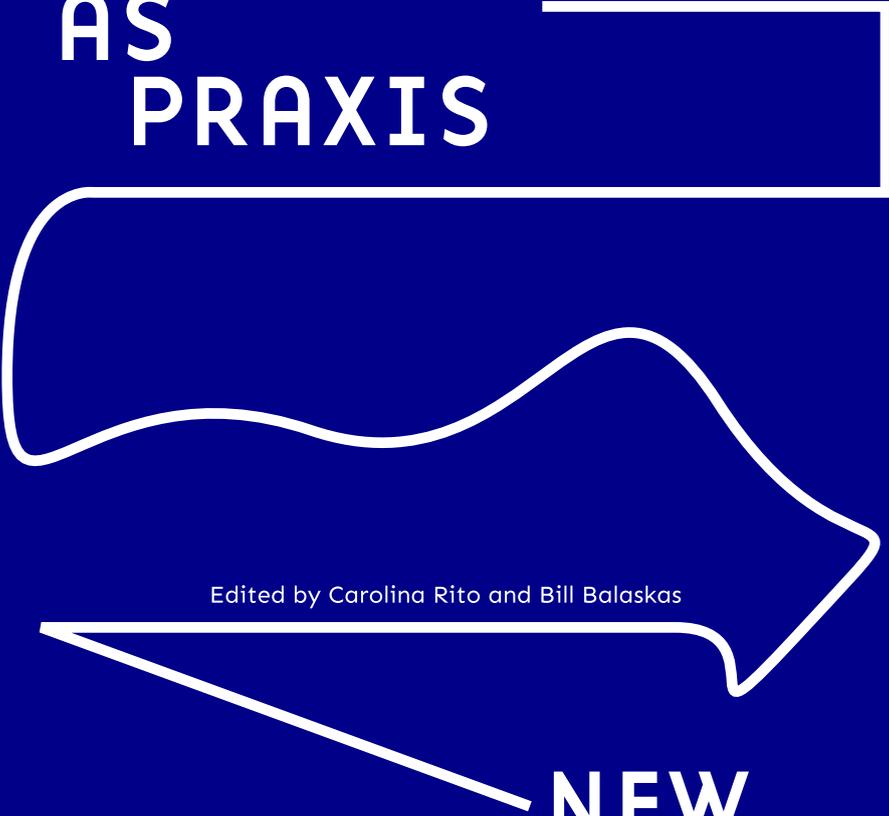


**INSTITUTION  
AS  
PRAXIS**



Edited by Carolina Rito and Bill Balaskas

**NEW  
CURATORIAL  
DIRECTIONS  
FOR  
COLLABORATIVE  
RESEARCH**

**INSTITUTION  
AS PRAXIS**

# INSTITUTION AS PRAXIS

NEW CURATORIAL  
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COLLABORATIVE RESEARCH

Carolina Rito and Bill Balaskas  
(Eds.)

*SternbergPress* 

Nottingham  
Contemporary

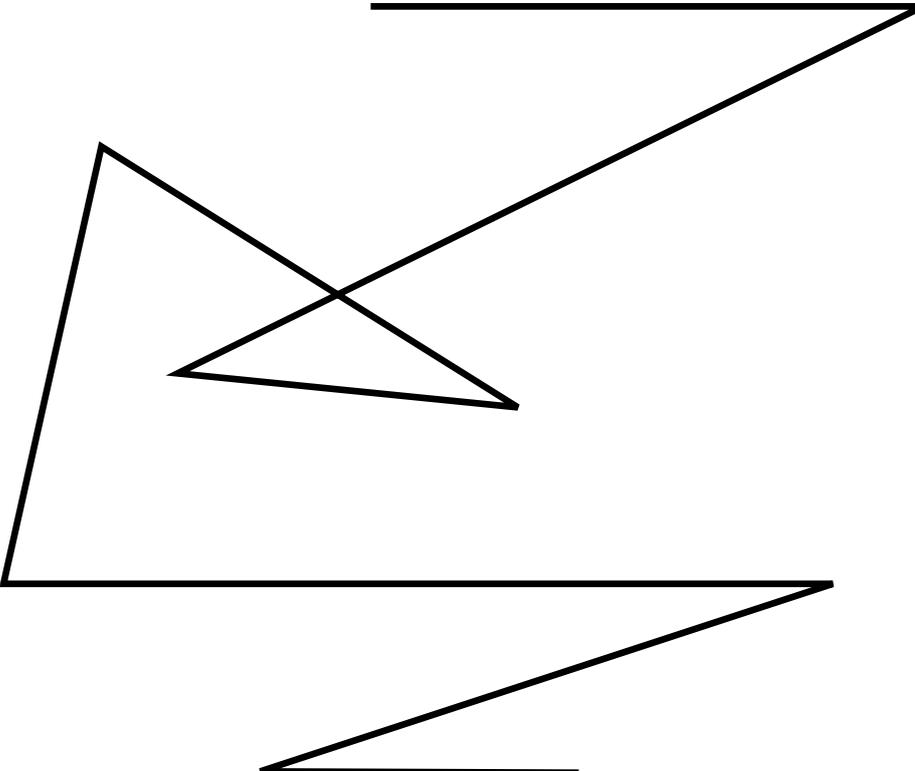
**M** MIDLANDS  
HIGHER EDUCATION  
& CULTURE FORUM

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# INTRODUCTION



Carolina Rito  
Bill Balaskas

This publication's remit and contributions acknowledge that, in various instances, curatorial practices are led and developed by research enquiries and, in this way, they advance new research methods at the intersection between visual cultures, curating, the arts, and critical theory. The emergence of the curatorial as a field of practice beyond exhibition-making and its research capacities have been explored elsewhere in publications and in institutional and independent curatorial programming (i.e., public events, exhibitions).<sup>1</sup> This book contributes to this debate by analysing what we perceive to be a shift in the current landscape, with higher education institutions (HEIs) making available resources for collaborations with industry and encouraging "practice research" across the fields of arts and humanities. In the context of this publication, "practice research" should be understood as research conducted by means of practice—particularly, but not exclusively, in the arts and curatorial fields. Moreover, what this book acknowledges is that research-driven programming in curatorial and artistic practices has advanced radical ways of producing knowledge beyond the repetition of inherited epistemologies.

Collaboration at the borders between academia—where knowledge is perceived to be dominantly produced—and the cultural sector has long occurred. The use of the term "research" in cultural programming does not come as a surprise to practitioners and audiences of contemporary art institutions alike. In the UK, evidence of this phenomenon can be seen, for instance, in the increasing number of

1 — Paul O'Neill and Mick Wilson, eds., *Curating Research* (London: Open Editions, 2015); Jean-Paul Martinon, ed., *The Curatorial: A Philosophy of Curating* (New York: Bloomsbury Academic, 2013);

Paul O'Neill, Lucy Steeds, and Mick Wilson, eds., *How Institutions Think: Between Contemporary Art and Curatorial Discourse* (Cambridge, MA: MIT Press).

research-related posts being established in non-collecting arts organisations, such as: Liverpool Biennial's Head of Research; Nottingham Contemporary's Head of Public Programmes and Research; and BALTIC's post of BALTIC Professor and Director of BxNU Research Institute.<sup>2</sup> Collecting institutions are more likely to have staff who utilise research methods for cataloguing, investigating, and looking after their artefacts. This publication looks to research beyond collections and beyond methods that remain faithful to traditional modes of academic investigation. We aim to provide a breadth of contributions that explore the research capacities of programming, the curatorial, and artistic research as an event of knowledge.

Contemporary arts institutions and independent curatorial projects increasingly programme around lines of enquiry that go beyond the interpretation and framing of an exhibition's concepts and artworks. In 2002, the late curator Okwui Enwezor curated documenta 11 around five transdisciplinary discursive platforms held on four continents—Africa, America, Europe, and Asia—with talks and conferences involving international speakers from across the globe. The debates focused on four major topics that sought to investigate the postcolonial infrastructures of politics and cultural production in the present. The topics were democracy, transitional justice, creolization, and the African context. According to the exhibition's introductory text, the overall project aimed to “describe the present location of culture and its interfaces with other complex,

2 — For more on these roles, see “Staff,” *Biennial.com*, accessed January 24, 2020, <https://www.biennial.com/about/staff>; “Our Team,” *Nottinghamcontemporary.org*, accessed January 24, 2020,

<https://www.nottinghamcontemporary.org/about/staff/>; “Baltic Professor Research,” *Baltic.art*, accessed January 24, 2020, <https://baltic.art/bxnu-institute/baltic-professor-research>.

global knowledge systems.”<sup>3</sup> The last platform culminated with the main documenta exhibition in Kassel, Germany. Of a different nature, but founded around the same time and open until today, BAK, basis voor actuele kunst, Utrecht, is programmed around long-term lines of enquiry.<sup>4</sup> Since 2017, BAK has been committed to a long-term programme entitled “Propositions for Non-Fascist Living,” around which the cultural activities and everyday affairs of the institution gravitate. According to Maria Hlavajova, founding General and Artistic Director of BAK, this series of activities were “prompted by the dramatic resurfacing and normalization of historical and contemporary fascisms in our present, and [it] advocates art as imagining and enacting ways of ‘being together otherwise.’”<sup>5</sup>

Despite an increase in such familiar cases of research-driven programmes and institutions, these systems are still not fully acknowledged or recognised within academia. When it comes to collaborations between academics and practitioners, these still occur in an unbalanced way, wherein academia is still in charge of determining the “whats” and “hows” of the research project, which itself is likely reliant on academic mechanisms of validation and based on a case-study approach. Thus, such arts and cultural collaborations remain largely dependent on terms defined by the academic partner and, arguably, are used

3 — “Transdisciplinary ‘platforms’ devoted to different themes were presented on four continents [...] in advance of the official opening: ‘Democracy Unrealized’ (Vienna, March 15–April 20, 2001; Berlin, October 9–30, 2001), ‘Experiments with Truth: Transitional Justice and the Processes of Truth and Reconciliation’ (New Delhi, May 7–21, 2001), ‘Créolité and Creolization’ (St. Lucia, January 13–15, 2002), and ‘Under Siege: Four African Cities, Freetown,

Johannesburg, Kinshasa, and Lagos’ (Lagos, March 16–20, 2002).” For more, see “Retrospective: documenta 11,” *Documenta.de*, accessed January 17, 2020, <https://www.documenta.de/en/retrospective/documenta11#>.

4 — “About,” *Bakonline.org*, accessed January 17, 2020, <https://www.bakonline.org/over-ons/>.

5 — Ibid.

as case-studies to evidence a thesis. Artistic and cultural projects in this scenario merely provide “examples” and do not often entail participation in the formulation of research questions.

The idea for this book originates from numerous formal and informal conversations with colleagues working in the field of curating and “instituting” practices on the importance of furthering the contributions of arts and the curatorial to practice research and knowledge production. These conversations happened in the context of the “Institution as Praxis” research strand that Carolina Rito inaugurated at Nottingham Contemporary in early 2018, as well as events organised in the UK by the Midlands Higher Education Culture Forum (MHECF).<sup>6</sup> In 2017, Arts Council England invited Nottingham Contemporary to be the cultural lead of the Midlands Higher Education Culture Forum MHECF.<sup>7</sup> The forum aimed to identify the challenges to and opportunities for further collaboration between HEIs and the cultural sector in the Midlands, UK. As Head of Public Programmes and Research at Nottingham Contemporary and Executive Board Member of MHECF, in 2018, Rito founded the UK-based “Collaborative Research” working group, which soon became central to and complemented by the aforementioned conversations.<sup>8</sup> In the same year,

6 — Carolina Rito was Head of Public Programmes and Research at Nottingham Contemporary until November 2019 when she joined Coventry University as Professor of Creative Practice Research. For more details on the “Institution as Praxis” research strand, see “Research: Research Strands,” *Nottinghamcontemporary.org*, accessed January 24, 2020, <https://www.nottinghamcontemporary.org/exchange/research/#public-programmes-research-strands>.

7 — For more on MHECF, see *Midlandshecf.org*, accessed January 19, 2020, <http://midlandshecf.org/>.

8 — For more information on the Collaborative Research working group, see “Collaborative Research,” *Midlandshecf.org*, accessed January 24, 2020, <http://midlandshecf.org/working-groups/collaborative-research>.

Bill Balaskas was invited to co-convene the working group and, together, they began to organise open events and closed-door seminars, during which national and international colleagues debated the role of cultural organisations in collaborative research projects, shared practices, identified opportunities, and discussed challenges. Based on these conversations—in academic and non-academic settings—the working group produced an advocacy document that contains recommendations for funding bodies and research councils and focuses on the relevance of practice research in the advancement of new research methodologies and epistemes.<sup>9</sup>

This book is a response to what we perceive to be an opportunity. We want to encourage a more balanced dialogue between sectors and models of knowledge production, wherein cultural partners take part in formulating research questions from the outset and continue to contribute to research practices throughout the investigative process of research practice. Drawing on different approaches to the way in which research has entered curatorial practice in institutions and independent projects, this book calls for us to reflect upon how these practices are changing the way we understand research and knowledge production. In this context, the growing appetite—and availability—of resources for collaboration between academia and the cultural sector should be accompanied by rigorous reflection on how this shifting landscape provides an opportunity to actualise modes of knowledge production and epistemologies. At the same time, it is worth noting how many cultural workers

9 — To date, the “Collaborative Research Advocacy Document” has been shared with Arts Council England, the Arts and Humanities Research Council (AHRC), and a network of colleagues in the UK academic and cultural sectors. For the advocacy

document, see “Advocacy Document on Collaborative Research,” *Midlandshecf.org*, accessed February 16, 2020, <http://midlandshecf.org/news/advocacy-document-oncollaborative-research>.

increasingly question the validation protocols of knowledge production in academia, which are based on the concepts of universal evidence, peer-review evaluation, and neutrality of the researcher.

The outcome of the publication process is a book that lays out an impressive range of anti-, para-, inter-, and intra-institutional practices, all of which operate in ways that we could not have imagined just a few years ago. *Institution as Praxis* is a compilation of voices and accounts that aim to contribute to the current debate on practice research and the validation of creative methodologies for knowledge production. This book brings together texts from curators, artists, and scholars to provide directions for understanding the contributions of: the curatorial and artistic practices, programming and organising, and research in cultural and academic settings.

### CONTRIBUTIONS

The texts assembled in this book are responses to our invitation to our contributors. They consider the multiplicity of practices taking place across the cultural sector that do not only engage with the quest to deliver cultural activities (e.g., exhibitions, events) but also generate new modes of knowledge production and research in the field of visual culture, the arts, the curatorial, and beyond. Although the development of these modes is not new in the cultural field, this book aims to contribute to the debate around them by demonstrating the porosities, in practice, that exist between non-academic and academic contexts. The contributions have been divided into three main clusters in order to demonstrate common threads between them.

However, these clusters are not intended to reduce the spectrum and complexities of each text; therefore, at times, the texts' propositions intersect with the topics of other clusters or even expand beyond them.

The first cluster is entitled **The Curatorial and Knowledge Production** and consists of texts by Je Yun Moon, Carolina Rito, Joasia Krysa, Carolina Cerón, Vali Mahlouji, and Michael Birchall. The curatorial, in the context of this cluster, is neither understood as an exhibition-making practice (which pertains to the realm of curating) nor is it set up in opposition to the latter. Instead, the curatorial draws from its affiliations with curating in the way that it mobilises the notion of "making public" in its exhibitionary capacities—be it in the format of an exhibition, publication, or public event—as an event where new knowledge is formulated. As Jean-Paul Martinon and Irit Rogoff argue in *The Curatorial: A Philosophy of Curating*:

If "curating" is a gamut of professional practices that had to do with setting up exhibitions and other modes of display, then "the curatorial" operates at a very different level: it explores all that takes place on the stage set-up, both intentionally and unintentionally, by the curator and views it as an event of knowledge. So to drive home a distinction between "curating" and "the curatorial" means to emphasize a shift from the staging of the event to the actual event itself: its enactment, dramatization and performance.<sup>10</sup>

As an interdisciplinary arena, by definition, the curatorial recognises a variety of points of entry determined by the

10 — Jean-Paul Martinon and Irit Rogoff, preface to *The Curatorial*, ed. Martinon, ix.

nature of the enquiry and choreographs its hypothesis in the articulation of seemingly unrelated material—i.e., visual, aural, haptic, textual, and affective. The curatorial draws on methods from artistic and curating practices, which are informed by post-structuralist, feminist, and postcolonial studies, amongst others. Contrary to inherited knowledges and traditional epistemic schemata, the curatorial has demonstrated the capacity to propose new ways of conducting rigorous research via the deployment of speculative methods.

**Je Yun Moon** identifies “commoning” as one of these methods. In her essay, she begins by defining curatorial research as part of a “complex network of exchanges of knowledge,” rather than as the work of a “genius” or “specialist.” Questioning the notion of the “Über-Curator,” Moon highlights the multiple stakeholders who actualise an exhibition—most notably, its visitors. In this sense, curatorial research can be perceived as an organic form of commoning, wherein the curator adopts the role of mediator between practices, ideas, creators, and audiences. For Moon, this can be viewed as a response to the multiple challenges produced by a decade of austerity in the UK, where underinvestment and cuts in formal education have been accompanied by pressure on cultural institutions to carry a much larger educational role. Moon looks at “biennial practice” as a particular tactic for curatorial research that may satisfy some of these rising demands. More specifically, the author examines the vandalization of Banu Cennetoğlu’s *The List*, a project exhibited at the 2018 Liverpool Biennial about the deaths of immigrants and refugees on Europe’s borders. Moon sees Cennetoğlu’s work, and the events, debates, and exchanges that followed its

creation and destruction, as an example of how we can build “on the legacy of postcolonial struggle and the newly emerging opportunities in a globalised world.” This view is also supported by a further example: Jeanne van Heeswijk’s *Homebaked* (2010), which reinstated a local bakery through community-led action as part of a commission by Liverpool Biennial. In both cases, the Biennial became the catalyst for a shared ecology of curatorial research and cultural practice, both of which nurtured multi-positioned knowledges capable of resisting financialisation and marketisation.

Following the first wave of institutionally-reflexive practices and further successive waves of institutional critique, in the last fifteen years, cultural institutions have reshaped their sociopolitical functions. Alongside these changes, the sector has also been shaken by successive funding cuts and a steady process of corporatisation and privatisation, which are wrapped in catchphrases such as “sustainability.” While identifying the challenges that cultural institutions face today and the latest developments in curatorial practices, **Carolina Rito** observes the opportunities for new epistemic functions for museums and *kunsthalle*-sized organisations. In museums, epistemic functions have long been associated with the knowledge produced around the objects purchased, collected, and conserved by the institution. However, according to Rito, the question of knowledge production in curatorial practices needs to be sought elsewhere, away from such collections-based expertise. Her text argues for a curatorial practice that mobilises its own *modus operandi* (via juxtaposition and spatiality) to create new meanings. Designed as a platform of aesthetic and intellectual exchange, the curatorial activates research questions

through discursive and exhibitionary practices and through longitudinal and interdisciplinary projects. It is in the practice of programming itself that research is conducted and advanced. Given the nature of the curatorial, these are always polyvocal processes, with shared authorship, engaging with and generating audiences-in-the-making. In addition, Rito takes the opportunity to reflect upon the research and collaborative affordances of the Public Programmes and Research Department at Nottingham Contemporary—Rito was Head of this Department for three years (2017–19). Through examples such as the CAMPUS independent study programme, *The Contemporary Journal*, and the Department’s research strands, the text explores the importance of fostering open-ended and critical programming with a “virtually unlimited social reach,” in spite of the current climate in the sector.<sup>11</sup> Knowledge production in cultural institutions not only also takes place beyond collections, moreover, it has radically changed the way we think of the development of research qualities in curatorial and artistic practices.

In thinking how the exhibitionary—defined here as the site of making materials and gestures public—can be operationalised as the actual site of research, **Joasia Krysa** delves into the work developed at the Exhibition Research Lab (ERL). ERL is an academic research centre and public venue located at Liverpool School of Art and Design. Krysa positions the exhibitionary practices at ERL at the intersection of academic research and public display, challenging the traditional notion of the so-called “university gallery” and the standard roles of those involved

11 — Alex Farquharson, “Institutional Mores,” in Pascal Gielen, ed., *Institutional Attitudes: Instituting Art in a Flat World* (Amsterdam: Valiz/Antennae, 2013), 225.

in exhibition-making, i.e., curators, artists, etc. This is exemplified by the work of Liverpool Biennial 2016, The Serving Library, and “Catch | Bounce: Towards a Relational Ontology of the Digital in Art Practice,” by James Charlton. What becomes evident in such examples is the experimental thinking behind the programming of ERL, and how it contributes to broader discussions about how meaning is produced in these settings and through curatorial practices.

In her contribution, **Carolina Cerón** revisits *curaduría blanda* (“soft curating”)—a term formally introduced by Colombian artist Gustavo Zalamea at the turn of the last millennium. Cerón theorises a series of exhibitions that took place in Bogotá under the umbrella of *curaduría blanda* during the late 1990s and early 2000s. Prompted by the near untranslatability of the word *blando*, the author maps its range of signification with a variety of adjectives, including “light,” “porous,” “gaseous,” “diluted,” “ductile,” “bendable,” “frail,” “anaemic,” “gutless,” and “ephemeral.” Collectively, these terms signify a broadening of our sense of what constitutes (cultural) praxis and embrace the context of “democratic disorder,” a modus operandi within which institutional protocols are replaced by the objectives of immediacy and efficiency. Arguably, the activities of *curaduría blanda* can occur anywhere in the city as direct responses to local situations. In staging the work of Zalamea in the city of Bogotá, locations ranged from the Museo de la Universidad Nacional (museum of the national university) to a local bakery, and from public telephones to a billiards club. For Cerón, the ethos of *curaduría blanda* defies capitalist fictions around order and chaos and shows how the curatorial can expand not only knowledge, but the very paths that lead to it. Curatorial methodologies

have long explored the aesthetic potentialities of staging the making of meaning and affects via the display of materials; namely, not to represent a chosen theme, but to generate new understandings via the juxtaposition of seemingly unrelated images, sounds, texts, or gestures. The site of display or, in other words, the making-public of those juxtapositions, moves beyond the finite space of a thematic show, where meaning is driven towards a central focal point (without any disregard for the role of thematic exhibitions and programming). In the making-public of new articulations, what is intended—to use the words of Jacqueline Rose in her response to Edward Said’s *Freud and the Non-European*—is the “as-yet-unlived,” and “still shaping” affects that the material “partially, tentatively, foresees and provokes.”<sup>12</sup> In the work presented by **Vali Mahlouji** in his contribution to this publication, a traumatic event in Iranian history is restaged. Mahlouji presents the work of the research platform Archaeology of the Final Decade (AOTFD), set up in 2010, an ongoing curatorial project that engages with the destruction of Shahr-e No in 1979—a walled neighbourhood in Tehran that was home to sex-workers. Newspaper clippings are displayed next to partially obliterated (or censored) images and the photographic works—dating to between 1975 and 1977—of the late Iranian documentary photographer Kaveh Golestan (1950–2003). More than merely documenting the event factually, AOTFD collects imagery in order to illuminate a partial and incomplete memory of the destroyed neighbourhood and calls for the inscription and understanding of the event, as well as its political repercussions in the present.

12 — Jacqueline Rose, “Response to Edward Said,” in Edward Said, *Freud and the Non-European* (London: Verso, 2003), 67.

Finally, as **Michael Birchall** explores in his text, in the process of expanding beyond exhibition-making, curatorial practices have found a fertile terrain in dialogical and discursive formats. Institutions are moving towards a more discursive model, linking critical practices to the formation of a new public sphere. Birchall acknowledges the increasing interest in discursive practices in museums as the consequence of a desire to engage with audiences in a variety of setups, be they lectures, talks, workshops, or performances. However, discursive practices are not only prone to increasing or widening audience participation. Birchall highlights the shifts within the traditional roles of cultural practitioners who have become more and more involved in the programming of discursive events, rather than producing or displaying art objects. In this contribution, Birchall draws on his experience with Tate Exchange to argue that the new arena of practice not only repurposes the function of exhibition spaces but also allows for a collective building of knowledge production.<sup>13</sup>

**Enacting the Institution** is the title of the second cluster of texts featured in this publication. This group brings together contributions that demonstrate the performative capacities of institutions and their responsibility to keep responding to their contexts, needs, and urgencies and to avoid the standardisation of their aims, functions, and mission statements. Contributions in this cluster include accounts of how to mobilise artistic and curatorial tools to reinvent our institutions today and tomorrow. In response to the latter, **Nora Sternfeld**’s contribution is a sequel to

13 — Tate Exchange is a joint project between Tate Modern and Tate Liverpool: “Tate Exchange,” *Tate.org.uk*, accessed January 19, 2020, <https://www.tate.org.uk/tate-exchange>.

her series on fictional scenarios set up in a future to come. These projections portray an even grimmer future. Fascism is the norm in Europe; we are living in the 2030s and cultural institutions struggle to find a space for action and intervention. The text provides flashbacks to exhibitions, episodes, and other related affairs that took place in the early 2000s and that eventually help our colleagues in the future to make sense of their present. In preparation for the opening of a new museum, the “Museum as Praxis,” the staff examines past events in search of lessons to be learned. After “Why Exhibit at All? An Answer from the Year 2030”—the first iteration of this series—Sternfeld discusses the obsolescence of the museums’ function—to safeguard and display collections—and urges museums to take direct action in their society and political sphere.<sup>14</sup> The Museum as Praxis is to open in October 2035 and internal institutional debates will define its programme and, moreover, its means of production. The museum’s staff meet to discuss self-management and self-organisation with a view to making decisions about their working conditions, including salaries and governance. “Take A Deep Breath In: “Museum as Praxis,” Inaugurated in October 2035” advocates for a foundational symbiosis between the means and mechanisms of production, the institution’s external role, and curatorial programming. In order to get it right, the author calls for time to debate, to analyse the legacies and current scenarios, to “take a deep breath in” and, if needs be, to start all over again.

The debates conveyed in Nora Sternfeld’s prospective scenario are echoed in the conversation between **farid rakun** and **Leonhard Bartolomeus**, current and former members

14 — First published in Natalie Bayer, Belinda Kazeem, and Nora Sternfeld, eds., *Curating as Antiracist Praxis* (Helsinki: Aalto University, 2018).

15 — ruangrupa is a contemporary art collective founded in 2000 by a group of artists based in Jakarta. In 2019, ruangrupa were appointed curators of documenta 15, 2022.

of **ruangrupa** respectively.<sup>15</sup> Both reveal the importance of debates and dilemmas, hesitations and deliberations, in the making and development of a project—no matter its scale, size, longevity, or aims. Since its foundation, ruangrupa’s project—to avoid calling it an “institution” or “organisation” that could eventually indicate a more formal and fixed format—has been driven by urgencies on the ground and operationalised by taking into consideration other Jakarta-based collectives’ skills and resources. ruangrupa’s method, which is also its struggle, is to ensure that the project does not become hostage to obsolete commitments. In this conversation, rakun and Bartolomeus reflect upon the first year of Gudskul, a study programme on contemporary art collectives and ecosystems, which was founded in November 2018 by ruangrupa and two other Jakarta-based collectives: Grafis Huru Hara and Serrum. In addition to being an educational programme, Gudskul puts into practice the idea of a “collective of collectives,” where the groups come together to contribute to a larger constellation of means of production and, therefore, possibilities. However, this process does not come without uncertainties. As Bartolomeus asserts, to maintain its actuality, one needs to keep assessing the ongoing process and keep one’s own work “in check.”

**Mélanie Bouteloup** employs, as a point of departure for her text, the notion of *autohistoria-teoría*—a term coined by Chicana feminist theorist and poet Gloria E. Anzaldúa—to explain the research-informed programme developed by Bétonsalon – Centre for Art and Research and Villa Vassilieff, in Paris. *Autohistoria-teoría*, for Anzaldúa, was a mode of writing in different formats (testimonies, short stories, poems, and more) by using a multiplicity

of voices. For Bouteloup, programming Villa Vassilieff is similar to this mode of writing. The institution seeks to prioritise “intergenerational and intercultural exchange and subjectification” as a prerequisite for nurturing new solidarities. In this context, the artist is placed at the epicentre of the institution’s attention, and art-making is very much seen as an ongoing process. The goal of the institution, then, is to create or revitalise an ecology, rather than reach a fixed position. For Bouteloup, questioning prevailing histories constitutes a “mode of decolonising knowledge by defying the hegemony of a presumed centre,” and a path that can lead to a different understanding of cosmopolitanism—one that accommodates a range of voices that may change over time. This approach is exemplified by the work of Villa Vassilieff with the Fonds Marc Vaux archive at the Centre Pompidou. The archive has been explored since 2016 by a large number of artists and researchers from different disciplines and origins.

Following on from Bouteloup’s focus on opening cultural structures to societal dialogues, **Emily Pringle** argues that it is imperative for museums to increase their accountability with regard to those for whom (or, ideally, with whom) they are programming. Museums reflect changes taking place around them, as so do their staff. The role of museum curators has changed over time—from being considered autonomous experts whose role is to look after collections and set up exhibitions to practitioners who utilise their specialist knowledge in dialogue with others, e.g., artists, curators, academics, local groups, and visitors. For the mediators of these dialogues and processes, Pringle suggests the term “practitioner researcher,” an individual who is open to “questioning, the structured process of enquiry,

and the generation of original knowledge that goes out into the world.” Pringle has explored in greater detail the use of this term in the context of the museum elsewhere.<sup>16</sup> As the author argues, introducing the term “research” into definitions of what museum practitioners do is simply a way of acknowledging and naming an important part of their activities, as well as crediting their contributions.

In his essay, **Bill Balaskas** explores the construction of material and immaterial micro-economies by artists and cultural organisations in the aftermath of the global financial crisis of 2008, and how they have both been informed by and resulted in new modes of collaborative research. The latter regularly employs the shared value of the commons as a starting point in order to oppose the ramifications of data capitalism—a particularly harsh phase in the development of the capitalist economic model. Balaskas’s essay documents this shift in the social function of contemporary cultural production, exposing the often-paradigmatic role of the web and new media technologies in the effort to collaborate differently for the common good. At the core of this process lies what the author terms “the rise of alternative institutions”—the proliferation of initiatives and structures both within and outside existing institutions, which have aimed to “[reclaim] information and knowledge, with a view to producing wealth for the majority of people; not just for those who already control capital and its flows.” In this context, Balaskas highlights the work of organisations based in countries that found themselves at the epicentre of the global financial meltdown, such as Spain’s Centre de Cultura Contemporània de Barcelona (CCCB), Platoniq, Medialab-Prado, and Colaborabora, as well as initiatives

16 — Emily Pringle, *Rethinking Research in the Art Museum* (New York: Routledge, 2019).

that have focused on specific communities, such as the “Zero Dollar Laptop” workshops by Furtherfield, London. In addition, Balaskas examines some of the time banking models that have been proposed in the decade since the end of the Great Recession, and how the web has been a crucial tool in their establishment and activities (e.g., “Time/Bank” and “Neighbourhood Time Exchange”).

Finally, the third cluster, entitled **What is Meaning(ful)**, brings our attention to how we can make the most out of collaborations between the cultural and academic sectors while also acknowledging the dangers inherent in the demand to collaborate. Moreover, the contributions to this cluster consider what would happen if we were to reinvent the functions and actions of universities altogether. To start, **Sian Vaughan** proposes the concept of “paraacademic” research in order to acknowledge the arena of practice-based research in the visual arts and cultural sectors that tends to be disregarded in terms of its process, rigour, significance, and originality. Despite recognising the potentially negative connotations of the prefix “para,” Vaughan’s proposition is to re-actualise its meaning into a generative practice that reflects what is taking place in institutional praxis and in artistic research within the cultural sector. Acknowledging the activity happening in paraacademic research is also a way of increasing confidence in and recognition for the modes of knowledge and research that exist beside and beyond academia. As Vaughan goes on to assert: “This is not to position institutional praxis as oppositional to academic research; rather, it is to blur the boundaries and have the confidence to articulate the multiple and interrelated contexts in which research takes place and knowledge is generated in the visual arts.”

Despite the apparent benefits of increasing collaboration between cultural organisations and HEIs—that is, in terms of shared resources and funding opportunities—**Andrea Phillips** alerts us to the pressure inherent in the imperative to collaborate. In the wake of the publication of Arts Council England’s ten-year strategy (2020–2030), cultural institutions are feeling the urgency to “invest” in these relationships in order to secure funding from the next round of applications. Phillips reveals the continuing outsourcing of funding for cultural organisations to other institutions, in this case, academia. Along with a growing corporatisation of the sector, the new model will generate yet another pressure, thereby absorbing resources and staff in order to meet these new targets. Responding to the new Arts Council England’s demands will compromise the radical nature of some of these organisations, who will, from now on, have to comply with highly competitive and capitalised criteria.

In continuing this enquiry into how artistic practices realign and potentially redefine our understanding of knowledge production, **Anthony Downey** mobilises the phrase by Harun Farocki “operational images.” In a postrepresentational and post-digital age, images are neither representing subjects nor objects; instead, between them, they have their own operations and grammar and generate a new visual regime beyond human interpretation. In a very timely approach, these questions are considered within the framework of machine-learning, artificial intelligence (AI), surveillance systems, and global warfare. To further articulate these problematics, Downey presents the project “From ‘Apple’ to ‘Anomaly,’” by Trevor Paglen, in order to demonstrate how AI and its growing autonomy is making decisions

based on, for instance, racially-biased assumptions that have direct consequences for people's lives.<sup>17</sup> Paglen's work shows how colonial regimes and racial segregation are now present in one of the most advanced technologies being used in surveillance systems across the globe. Additionally, Downey delineates the production and circulation of digital images in the making of a revolution in the work of Lara Baladi, "Tahrir Archives," the prevalence of the techno-aesthetics of the "machine gaze" produced by uncrewed aerial vehicles (UAVs), and the spectre of technology in Heba Y. Amin's project *The General's Stork* (2013–). All of these displace previously understood regimens of viewing and conceptual understanding. By looking to Baladi's "Tahrir Archives," Downey reflects upon how the political event and its aftermath are informed and defined by the digital production, circulation, and archiving of such data in a way that radically differs from traditional archives or documentation of events.

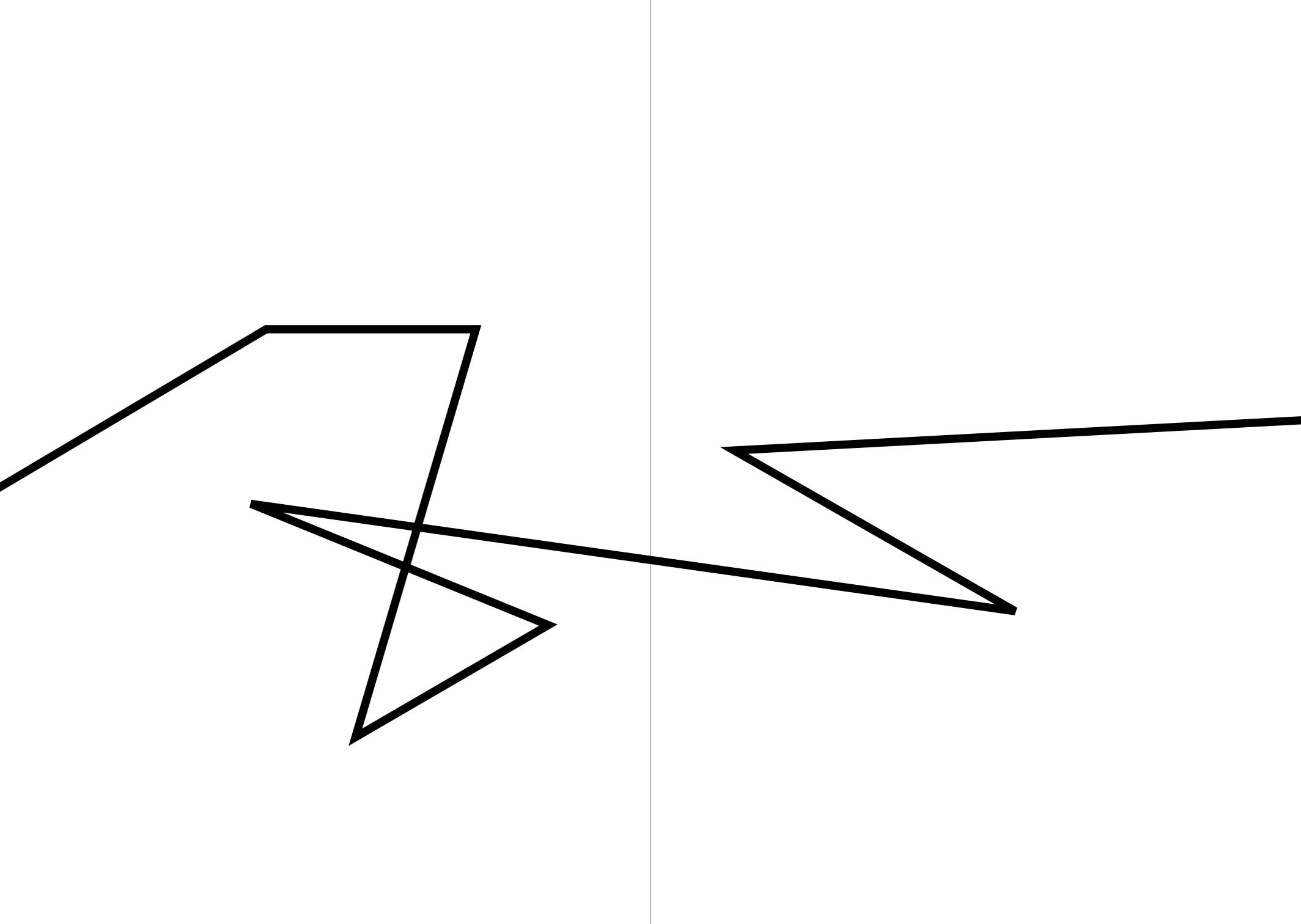
The third cluster closes with a contribution by **Pujita Guha** and **Abhijan Toto** for the **Forest Curriculum**. Instead of focusing on the potentialities of the cultural sector and its liminal practices, the two authors call for a radical reimagination of the official institutions of knowledge production, i.e., universities. However, they do not mean the physical infrastructure that holds all the different departments together, its bureaucracy, or the members of staff and student bodies. Rather, the authors draw their attention to the as yet not lost potential of the space of education as a site that should be able to reinvent itself, beyond the logics of inherited knowledges and Western

17 — See for example: "Apple AI Accused of Leading to Man's Wrongful Arrest," *BBC News*, April 23, 2019, <https://www.bbc.com/news/technology-48022890>; Ava Kofman, "Losing Face: How a Facial

Recognition Mismatch Can Ruin Your Life," *The Intercept*, October 13, 2016, <https://theintercept.com/2016/10/13/how-a-facial-recognition-mismatch-can-ruin-your-life/>.

epistemologies. "Notes Towards Imagining a Univers(e) ity Otherwise" reminds us of the student protests currently taking place across the globe, from Hong Kong, New Delhi, and Beirut, to Bogotá and Santiago, and their opposition to forms of economic and political oppression. What these protests also indicate is their intrinsic and radical interdependencies with the concept of "society otherwise." As Fred Moten and Stefano Harney have argued, universities are sites of refuge—not idle sites but, rather, refuges from which to disrupt the logic of universal protocols, be it regimes of knowledge production or global neoliberalism.<sup>18</sup> Refuges that, according to Guha and Toto, should allow us "to work from *events*, situations of encounter, to produce *enfoldings* resonating in multiple directions." In that way, the authors propose turning to Zomia, a vast mass of land in Southeast Asia that may include areas of India, Bangladesh, Thailand, Myanmar, Laos, Cambodia, and Vietnam. What is important here is not the exact physical geography of Zomia but, rather, what it has to offer: the concept of a zone of inherent "indisciplinary."

18 — Fred Moten and Stefano Harney, *The Undercommons: Fugitive Planning and Black Study* (Wivenhoe: Minor Compositions, 2013).



# BIOGRAPHIES

**Bill Balaskas** is an artist, theorist, and educator, whose research is located at the intersection of politics, new media, and contemporary visual culture. He is an Associate Professor and Director of Research, Business and Innovation at the School of Art & Architecture, Kingston University, London. His works have been widely exhibited internationally, in galleries, museums, festivals, and public spaces. He has received awards and grants from: the European Investment Bank (EIB) Institute; Comité International d'Histoire de l'Art (CIHA); Open Society Foundations; European Cultural Foundation; National Sculpture Factory (Ireland); and the Association for Art History (UK), amongst others. He is an Editor of the *Leonardo Electronic Almanac* (LEA), published by MIT Press. His writings have also appeared in edited books and other publications such as: *Journal of Visual Culture*, *Third Text*, and *Revista ARTA*. Originally trained as an economist, he holds a PhD in Critical Writing in Art & Design and an MA in Communication Art & Design from the Royal College of Art.

**Leonhard Bartolomeus** is a curator, researcher, and passionate teacher. He graduated from the Jakarta Institute of Arts, with a degree in ceramic craft. In 2012, he joined an Art Critics and visual culture Writers' workshop organised by ruangrupa and, later on, he became involved in many more of the collective's programmes and events. From 2013 to 2017, he was actively working as a member of

ruangrupa, publishing books, managing a gallery, undertaking art research, and organising karaoke events, amongst other activities. In 2014, he received a grant from the Japan Foundation to undertake an internship as an Assistant Curator at the Hiroshima City Museum of Contemporary Art (MOCA). Aside from his work with ruangrupa, he has also undertaken research and exhibited with different partners, such as Jakarta Arts Council and various NGOs, and he has taught in an art school. Since 2019, he has been a Curator at the Yamaguchi Center for Arts and Media (YCAM).

**Michael Birchall** is Curator of Public Practice at Tate Liverpool and a Senior Lecturer in Exhibition Studies at Liverpool John Moores University. His curatorial practice and research concerns socially engaged art, performance, exhibition histories, and notions of publicness in museums. He has previously held curatorial appointments at: Walter Phillips Gallery, Banff Centre, Alberta; Western Front, Vancouver; and Künstlerhaus, Stuttgart. He has lectured at Zurich University of the Arts and his writing has appeared in: *Frieze*; *ARKEN Bulletin*; *On Curating*; *Modern Painters*; *C Magazine*; *Art & the Public Sphere*; as well as various catalogues and monographs, such as *Collective Good/ Collaborative Efforts* (Stavanger: Rogaland Kunstsenter, 2017). He co-curated "O.K. – The Musical," a socially-engaged long-term work by Christopher Kline at Tate Liverpool in 2017.

**Mélanie Bouteloup** is Co-founder and the current Director of Bétonsalon – Centre for Art and Research and Villa Vassiliev. Over the last fifteen years, she has curated numerous projects in various forms that anchor research in society on process-based, collaborative, and discursive levels, following different time spans, in cooperation with various local, national, and international organisations. In 2012, Bouteloup was an Associate Curator, alongside Artistic Director Okwui Enwezor, of La Triennale, Paris—an event organised on the initiative of the Ministry of Culture and Communication/ Directorate-General for Artistic Creation (DGCA), the Centre national des arts plastiques (CNAP), and the Palais de Tokyo. In 2014, she was conferred with the French honour, Knight of the Order of Arts and Letters.

**Carolina Cerón** works and lives in Bogotá, Colombia. She is currently an Assistant Professor in Curating at the Art Department of Universidad de los Andes. She is interested in initiatives on experimental ephemera and alternative sites for curatorial discourse. She also performs—from an eminently self-reflexive position—the task of organising, exposing, interpreting, reading, and writing about art and the metabolisation of other sorts of viscosities. She holds a BFA from the Universidad de los Andes, a postgraduate diploma in exhibition format design from the Elisava School, Pompeu Fabra University, Barcelona, and an MA in Culture Industry from Goldsmiths, University of London.

**Anthony Downey** is Professor of Visual Culture in the Middle East and North Africa, Birmingham City University. He sits on the editorial boards of *Third Text* and *Digital War*, and is affiliated

with several research projects exploring pedagogy, digital cultures, and human rights in the Middle East. Recent and upcoming publications include: *Unbearable States: Digital Media, Cultural Activism and Human Rights* (forthcoming, 2021); *Displacement Activities: Contemporary Art and the Refugee Condition* (Berlin: Sternberg Press, 2020); *Critique in Practice: Renzo Martens' Episode III (Enjoy Poverty)* (Berlin: Sternberg Press, 2019); *Don't Shrink Me to the Size of a Bullet: The Works of Hiwa K* (London: Koenig Books, 2017); and *Future Imperfect: Contemporary Art Practices and Cultural Institutions in the Middle East* (Berlin: Sternberg Press, 2016). In 2019, he launched a new series of books, *Research/Practice* (Sternberg Press) with individual volumes on the work of Michael Rakowitz, Heba Y. Amin, and Larissa Sansour.

**Pujita Guha** and **Abhijan Toto** founded and co-direct the Forest Curriculum, which is an itinerant and nomadic platform for "indisciplinary" research and mutual co-learning. It proposes to assemble a located critique of the Anthropocene via the "naturecultures" of Zomia, the forested belt that connects south and southeast Asia. The Forest Curriculum works with artists, researchers, indigenous organisations and thinkers, musicians, and activists. Abhijan Toto is an independent curator and researcher, who has previously worked with the Dhaka Art Summit; Bellas Artes Projects, Manila; and Council, Paris. He is the recipient of the 2019 Lorenzo Bonaldi Award for Art, GAMEc, Bergamo. Pujita Guha is currently a GCLR Fellow at the University of California, Santa Barbara and is widely published on south and southeast Asian cultures and "ecosophical" thought. The Forest

Curriculum organises exhibitions, talks, film programmes, and other public activities in addition to leading and conducting research groups and independent investigations. It also indulges in new forms of research in addition to teaching and developing programmes for academic institutions. The Forest Curriculum collaborates with institutions and organisations in south and southeast Asia and beyond, including: the Arts Network Asia (ANA) for “The Forest As School” Summer Academy programme; SAVVY Contemporary, Berlin; Ghost:2561 art series, Bangkok; SUGAR Contemporary, Toronto; Hanoi DoCLab; and IdeasCity, New Museum, New York.

**Joasia Krysa** is a curator and scholar whose research spans contemporary art, curating, and digital culture. She is Professor of Exhibition Research and Lab Leader of Exhibition Research Lab (ERL) at Liverpool John Moores University, in partnership with Liverpool Biennial. She has curated exhibitions at the intersection of art and technology and commissioned online projects as part of the curatorial team for documenta 13, 2012; as Artistic Director of Kunsthall Aarhus, Denmark, 2012–15; and as Co-curator of Liverpool Biennial 2016 and 2018, amongst others. Her first “software-kurator” experiment was presented at Tate Modern in 2005 and published in *Curating Immateriality: In Search for Spaces of The Curatorial* (Brooklyn: Autonomedia, 2006). Recent publications include the edited books *Systemics (or, Exhibition as a Series)* (Berlin: Sternberg Press, 2017) and *Writing and Unwriting Media Art History: Erkki Kurenniemi in 2048* (Cambridge, MA: MIT Press, 2015) as well as chapters in *Networks* (Cambridge, MA: MIT Press, 2014)

and *The Routledge Companion to Art and Politics* (London and New York: Routledge, 2015). She has been appointed as an international Advisor for the first edition of the Helsinki Biennial, 2020, and Sapporo International Art Festival (SIAF), 2020, Japan.

**Vali Mahlouji** is a curator, Advisor to the British Museum and the Bahman Mohassess Estate, and Director of the Kaveh Golestan Estate. In 2010, he founded Archaeology of the Final Decade (AOTFD), a nonprofit curatorial platform which excavates cultural materials that have been subjected to erasure, censorship, and destruction. AOTFD has placed artworks in international collections including: Tate Modern, Smithsonian Institution, Musée d’Art Moderne de la Ville de Paris (MAM), British Museum, and Los Angeles County Museum of Art (LACMA). Mahlouji’s recent curatorial work includes exhibitions at: the Dhaka Art Summit, 2018; Whitechapel Gallery, London; Garage Museum of Contemporary Art, Moscow; SAVVY Contemporary, Berlin; FOAM, Amsterdam; MAXXI, Rome; Bergen Assembly; Sursock Museum, Beirut. An upcoming exhibition will take place at the Asia Art Centre (ACC), Gwangju. He has been published by various institutions and publishers, including: Neue Nationalgalerie, Berlin; Guggenheim Museum, New York; Asia Society Museum, New York; and Yale University Press. His upcoming book is being published by the Whitechapel Gallery, London, in 2020.

**Je Yun Moon** is a curator and writer from South Korea. She has worked in the fields of art, architecture, and performance at: the Sonje Art Center, Seoul; Anyang Public Art Project;

Venice Architecture Biennale; Nam June Paik Art Center, Yongin; and the Korean Cultural Centre (KCCUK), London. From 2017 to 2018, she ran the visual arts programme of the Korea/UK season, a programme of extensive cultural activities in collaboration with twenty-one arts institutions in the UK, including: “I Believe My Works Are Still Valid” by Kim Yong Ik, Spike Island, Bristol; “Jewyo Rhee and Jihyun Jung: Dawn Breaks,” The Showroom, London; “Rehearsals from the Korean Avant-Garde Performance Archive,” KCCUK, London. She is currently the Head of Programmes at Liverpool Biennial. She holds a doctorate in Curatorial/Knowledge from Goldsmiths, University of London, where her doctoral research delved into contemporary choreographic practice as a particular strategy of performing exhibitions.

**Andrea Phillips** is BALTIC Professor and Director of BxNU Research Institute, Northumbria University & BALTIC Centre for Contemporary Art. Andrea lectures and writes about the economic and social construction of public value within contemporary art, the manipulation of forms of participation, and the potential of forms of political, architectural, and social reorganisation within artistic and curatorial culture.

**Emily Pringle’s** undergraduate and postgraduate training was in Fine Art. During her doctoral research at the University of London, she focused on the relationship between artistic ways of knowing and teaching. She joined Tate in 2009, following ten years as a researcher and writer on museum education, creative learning, and socially-engaged art practice. From 2010 to 2019 she was Head of Learning Practice and Research during

which time she established the Tate Research Centre: Learning. In 2017, she was awarded an AHRC Leadership Fellowship, which allowed her to take a sabbatical to examine how collaborative, practice-led research can be embedded within art museums. Her research has been brought together in the publication, *Rethinking Research in the Art Museum* (London and New York: Routledge, 2019). In February 2019, she was appointed Head of Research at Tate.

**farid rakun** was trained as an architect (B.Arch, Universitas Indonesia; M.Arch, Cranbrook Academy of Art), and wears different hats, depending on who is asking. A visiting lecturer in the Department of Architecture, Universitas Indonesia, he is also a member of the artists’ collective ruangrupa, with whom he co-curated Sonsbeek 2016’s transACTION, Arnhem, Netherlands. As an instigator, he has permeated various global institutions such as: Le Centre Pompidou, Paris; Venice Biennale; National Museum of Modern and Contemporary Art (MMCA), Seoul; Sharjah Biennial; São Paulo Biennial; Harun Farocki Institut (HaFI), Dutch Art Institute (DAI); Creative Time, New York; Haute école d’art et de design (HEAD), Geneva; and BAK basis voor actuele kunst, Utrecht. He has worked for Jakarta Biennale in different capacities since 2013, and currently serves as an Advisor.

**Carolina Rito** is a researcher and curator whose work is situated at the intersection between knowledge production, the curatorial, and contested historical narratives. She is Professor of Creative Practice Research, Research Centre for Arts, Memory, and Communities, Coventry University; an Executive Board Member

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**ruangrupa** is a Jakarta-based artists' collective established in 2000. It is a nonprofit organisation that strives to support art within urban and cultural contexts by encouraging artists and individuals from other disciplines—such as social sciences, politics, technology, and media, amongst others—to foster critical views in relation to Indonesian urban contemporary issues. ruangrupa also produces collaborative works in the form of art projects, such as exhibitions, festivals, art labs, workshops, and research, as well as books, magazines, and online journal publications. ruangrupa has been involved in many collaborative and exchange projects, including participating in: Gwangju Biennale, 2002 & 2018; Istanbul Biennial, 2005; Asia Pacific Triennial of Contemporary Art, Brisbane, 2012; Singapore Biennale, 2011; São Paulo Biennial, 2014; Aichi Triennale, Nagoya, 2016; and Cosmopolis #1 Le Centre Pompidou, Paris, 2017. In 2016, ruangrupa curated Sonsbeek 2016's transACTION, Arnhem, Netherlands. ruangrupa is the curator of documenta 15, 2022.

**Nora Sternfeld** is an educator and curator. She is currently documenta Professor at the Kunsthochschule, Kassel. From 2012 to 2018 she was Professor in Curating and Mediating Art at Aalto University, Helsinki. She is Co-director of the ECM (educating/curating/managing) MA programme at the University of Applied Arts, Vienna. With Renate Höllwart and Elke Smodics, she is part of trafo.K: Office for Art, Education, and Critical Knowledge Production, Vienna. With Irit Rogoff, Stefano Harney, Adrian Heathfield, Massimiliano Mollona, and Louis Moreno, she is part of *freethought*, a platform for research, education, and production in London. She publishes on contemporary art, exhibition theory, education, the politics of history, and anti-racism.

**Sian Vaughan** is a Reader in Research Practice at Birmingham School of Art, Birmingham City University. Broadly, her research interests concern the pedagogies that underpin research in art and design and the mediation of public engagement with contemporary art as well as its interpretation. Her research focuses on artistic practices that involve archives, history, and institutions, with a particular focus on creative research methods as knowledge generation. Her educational research is focused on the practices and pedagogies of doctoral education and, in particular, how these respond to creative practice in research. She enjoys working collaboratively and across disciplines and has disseminated her work widely through peer-reviewed chapters, journal articles, and conference papers on the subject of public art, museum studies, archives, and education.

## ACKNOWLEDGEMENTS

This project would not have been possible without the generous critical advice, institutional support, and practical help of numerous colleagues and friends. We would, first of all, like to thank all the authors for their participation in this publication, for the time taken to respond to our invitation, for their considered contributions, and, finally, for their patience throughout the editorial process. This publication was made possible thanks to the generous support of Nottingham Contemporary, Midlands Higher Education Culture Forum (Collaborative Research Working Group), Arts Council England, and Sternberg Press. We would especially like to acknowledge the support and enthusiasm throughout of: Sam Thorne, Jennie Syson, Rebecca Blackman, and Caroline Schneider.

The ideas that form the core of this publication were first tested in public events, closed-door seminars, and working group meetings that we co-convened in Nottingham and Coventry between 2018 and 2019. We are grateful to our colleagues who participated in these debates and for the thought-provoking conversations that started shaping this publication. We would like to acknowledge especially: Manuel Ángel Macía, Sally Bowden, Matthew Chesney, Heather Connelly, Tom Fisher, Tom Godfrey, Suzanne Golden, Paul Grainge, Duncan Higgins, Maria Hlavajova, Susanna Ison, Jill Journeaux, Barbara Matthews, Andrew Mowlah, Lucy Phillips, Irit Rogoff, Karen Salt, Joe Shaw, Nick Slater, Pat Thomson, Gavin Wadde, and Isobel Whitelegg.

At Nottingham Contemporary, we would like to thank all the colleagues who supported and were an integral part of the "Institution as Praxis" research strand, including the Public Programmes and Research team.

We also wish to thank Anna Canby Monk for her meticulous and rigorous copy-editing, which was essential to bring cohesion to a publication featuring diverse contributions.

**INSTITUTION AS PRAXIS**

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**Published by Sternberg Press**

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Design

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ISBN 978-3-95679-506-0

Publisher

**Sternberg Press**

Caroline Schneider

Karl-Marx-Allee 78

D-10243 Berlin

[www.sternberg-press.com](http://www.sternberg-press.com)

Distributed by The MIT Press,  
Art Data, and Les presses  
du réel

This book was made possible  
thanks to the generous support  
of the following partners:

**Midlands Higher Education &  
Culture Forum**

[www.midlandshecf.org](http://www.midlandshecf.org)

**Nottingham Contemporary**

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